



RIPE NCC
RIPE NETWORK COORDINATION CENTRE

RIPE NCC Strategy 2027-2031

Our compass for the next five years



Four anchors to guide our strategy:

1. Guarantee uniqueness and build trust

- Ensure the uniqueness of Internet number resources.
- Demonstrate trust through neutrality, transparency, resilience, and authoritative data.

2. Provide responsible stewardship

- Contribute to the Internet's security, resilience, scalability and stability by supporting open standards, promoting best practices and capacity-building efforts.
- Focus on technical integrity: IPv6 deployment, RPKI, routing security and interconnection.

3. Be a source of authoritative data

- Provide high-quality and neutral measurements through our platforms and tools.

4. Engage members and renew our community

- Foster inclusive participation and invest in the next generation of leaders.
- Maintain open, transparent, bottom-up governance that reflects stakeholder needs.



From anchors to focus areas:

- 1. Registry Accuracy** - Automate registry processes, modernise technology, strengthen fraud detection and enhance self-service. Ensure compliance with global standards and best practices.
- 2. Internet Resilience, Scalability & Routing Security** - Ensure through Internet number resource distribution, promotion of IPv6, K-root operations, routing security and RPKI.
- 3. Data and Insights** - Maintain control of data and use automation responsibly to improve efficiency, support members, and keep providing high-quality, neutral insights.
- 4. Community Partnership & Trust** - Renew and diversify participation, uphold openness and inclusivity, and build trust through responsible action, training and knowledge sharing.
- 5. Good Governance** - Demonstrate transparent, representative, neutral and resilient governance. Maintain a fit-for-purpose membership model.
- 6. Agility & Execution Culture** - Foster a culture of delivery and accountability with strong follow-through by being adaptive and goal-oriented.



Q4 2025 – Q2 2026

- Continue gathering member and community **feedback**:
 - member survey
 - BoF session at RIPE 91 (**tomorrow at 18:00 UTC+3**)
- Refine the draft strategy based on all input
- Develop **service-level strategies** aligned with the overarching plan
- Create a **budget** to match the five-year strategy period
- Finalise RIPE NCC Strategy 2027–2031 by March 2026
- Present at the General Meeting in May 2026



Strategy BoF



Tomorrow at 18:00 UTC+3

- The Strategy BoF is intended to be a real conversation between the RIPE NCC and its stakeholders about what matters for the coming years
- We will share more survey results to start the conversation
- We will ask *you* some important questions that we need input on to help finalise the strategy
- You can tell *us* what you want to see us focus on up to 2031
- You can attend **onsite** or **online** with full remote participation enabled

Fill out the survey before the BoF to have your input incorporated!

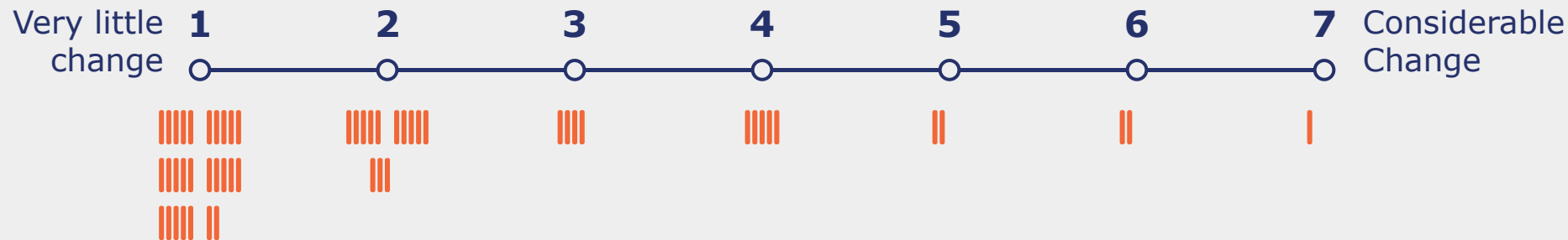


<https://www.ripe.net/s/draft-strategy-consultation-survey>

Sharing Some Survey Results: Much More at the BoF



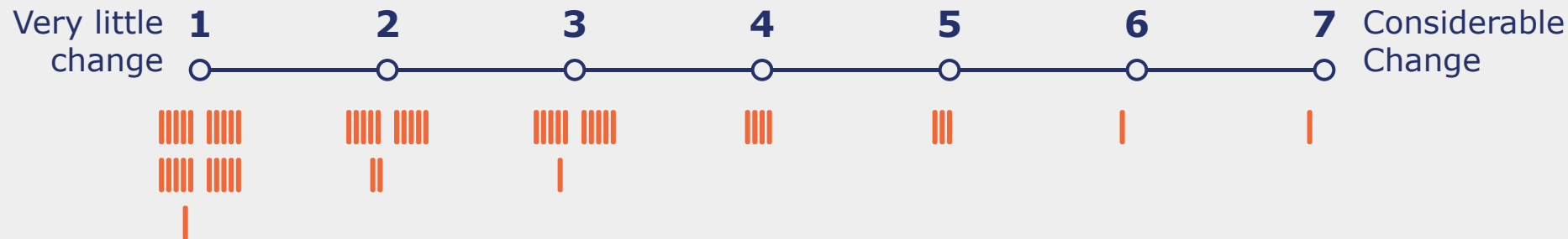
In your opinion, does the RIPE NCC need to change the way in which it provides its **Registry services** for members?



Sharing Some Survey Results: Activities



In your opinion, does the RIPE NCC need to change the way in which it provides **activities**? (events, PDP, K-root, training, measurement tools, research, defending Internet, gov outreach)





Questions & Comments



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